



Climate Change
CHIEF EXECUTIVES BOARD

Climate Change Chief Executives Board

**Meeting papers
Tuesday 2 September 2025
1:00–2:00pm**

Meeting venue: online via MS Teams



Karakia

Karakia tīmatanga: opening

Tuia i runga	Unite above
Tuia i raro	Unite below
Tuia i roto	Unite without
Tuia i waho	Unite within
Tuia i te here tangata	Listen to the night
Ka rongo te pō	Listen to the world
Ka rongo te ao	Now we come together
Haumi ē, Hui ē, Tāiki ē	As one.

Karakia whakamutunga: closing

Kia whakairia te tapu	Restrictions are moved aside
Kia wātea ai te ara	So the pathway is clear
Kia turuki whakataha ai	To return to everyday activities.
Haumi ē, hui ē, tāiki ē	



Climate Change Chief Executives Board

MEETING AGENDA

Tuesday 2 September 2025, 1:00-2:00pm

Online via MS Teams

Attendees	Penny Nelson, Acting Chair (DoC), Dave Gawn (NEMA), Paul James (DIA), Ray Smith (MPI), Ruth Fairhall (MoT), Aaron Martin (CL)		
Delegates	Cath Atkins (TSY), Justine Cannon (MBIE), Stu Horne (MFAT)		
In support	Kirsty Flannagan, Amy Tisdall, Rachael Church (CCIEB Unit); Nadeine Dommissie, James Coombes, Katherine Wilson, Jane White (MfE), Julie Collins (MPI), Alice Revell (MFAT)		
Apologies	James Palmer (Chair, MfE), Bede Corry (MFAT), Carolyn Tremain (MBIE), Iain Rennie (TSY)		
Previous meeting: 9 July 2025		Current meeting: 2 September 2025	Next meeting: 10 December 2025
<ul style="list-style-type: none"> • Board-only: context sharing updates • Target 9 quarterly report for 30 June • 9(2)(f)(iv) • Noting items: <ul style="list-style-type: none"> - Adaptive management update - NAF pillar 1 • Oral update: KPMG review of ENZ model <p>Information refused under section 18(d) of the Act to be made publicly available by 31 October 2025</p>		<ul style="list-style-type: none"> • Board-only: context sharing updates • 9(2)(f)(iv) • Adaptive management/ERM response • Adaptation indicators update • Oral updates: <ul style="list-style-type: none"> - National Adaptation Framework - Process for Target 9 report for QE 30 September - Annual report for CCIEB - COP31 	<ul style="list-style-type: none"> • Board-only: context sharing updates • Adaptation indicators update • ? Approach to ERP1 close out report • ? Target 9 report for QE 31 December
Chair's opening comments / karakia tīmatanga			
#	Time	Item	Recommended actions
Board-only time			
1	5 mins 1:00-1:05	Welcome / context sharing updates Lead: Chair / All Roundtable discussion for sharing any updates on ministerial priorities or climate-related context.	
Meeting business			
2	15 mins 1:05-1:20	9(2)(f)(iv) 9(2)(f)(iv) Supporting paper: 2.1 Paper withheld in full under section 9(2)(f)(iv) of the Act	- 9(2)(f)(iv)

<p>3</p>	<p>15 mins 1:20-1:35</p>	<p>Adaptive management/ERM response Lead: Kirsty Flannagan (CCIEB Unit)</p> <p>9(2)(f)(iv)</p> <p>Supporting paper: 3.1 Paper withheld in full under section 9(2)(f)(iv) of the Act</p>	<p>- 9(2)(f)(iv)</p>
<p>4</p>	<p>10 mins 1:35-1:45</p>	<p>Adaptation indicators and monitoring update Lead: Kirsty Flannagan (CCIEB Unit)</p> <p>This paper provides an update to the Board on the range of work underway to develop a national set of adaptation indicators for New Zealand. It provides an opportunity for the Board to discuss their interest and role in this work as it progresses over the coming year, and the intersection with its monitoring role.</p> <p>Supporting papers: 4.1 Adaptation indicators and monitoring update</p>	<p>- Agree that, where possible, existing indicator programmes should be drawn on to support the Board to track progress and impact of adaptation policies</p> <p>- Endorse a joined-up approach to developing adaptation indicators with a conceptual 'common pool' of indicators developed over time</p> <p>- Note at COP30 in November 2025 a final set of indicators to measure the effectiveness of adaptation actions will be considered for adoption by Parties</p> <p>- Direct MfE to provide an update in December on: 9(2)(f)(iv)</p>

CLASSIFICATION

Oral updates / noting items			
5.1	15 mins 1:45-2:00	National Adaptation Framework Lead: Katherine Wilson (MfE)	Note the update on the National Adaptation Framework and report back from DCEs on the progress of the natural hazards data system improvements programme
		This item will provide an oral update on priorities for the National Adaptation Framework and the DCE decisions on the natural hazards data improvements programme and flood map proposal.	
5.2		Process for Target 9 report for quarter ending 30 September Lead: Kirsty Flannagan (CCIEB Unit)	Note the approach for the Target 9 report for QE 30 September
		An oral update on the process for approval of the Target 9 report for the quarter ending 30 September will be provided.	
5.3		CCIEB annual report 2024-25 Lead: Kirsty Flannagan (CCIEB Unit)	Note the 2024-25 annual report for the Board is being finalised and requires formal approval by all Chief Executives Note the final draft will be emailed to all Chief Executives following the meeting, for formal approval and return to the CCIEB Unit by Friday 5 September
		The 2024-25 annual report for the Ministry for the Environment, including the Climate Change Interdepartmental Executive Board, is being finalised. A copy of the Board’s section of the report is attached. Following the meeting, the final draft (including a signature page) will be emailed to your offices for Chief Executives’ formal approval and return to the CCIEB Unit by 5 September 2025. Supporting paper: 5.3 Draft 2024-25 annual report for the CCIEB	
5.4		COP31 Lead: Stu Horne (MFAT)	Note the update provided
		An oral update on Australia’s intention to host COP31.	
6		Meeting administration Lead: Kirsty Flannagan (CCIEB Unit)	Approve the minutes of the previous meeting Note the register of open actions Note the indicative forward agenda
		The Board is asked to approve the minutes of the previous meeting, held on 9 July 2025, and note the open actions register and indicative forward agenda. Supporting papers: 6.1 Minutes of previous meeting, 9 July 2025 6.2 Actions register 6.3 Indicative forward agenda	
Chair’s closing comments / karakia whakamutunga			



COVERSHEET: Item 4

To	Climate Change Chief Executives Board			
Meeting date	2 September 2025			
Agenda item name	Adaptation indicators and monitoring update			
Item lead	Kirsty Flannagan / Katherine Wilson			
Lead agency	CCIEB Unit / MfE			
Verbal update/noting item	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>	Supporting paper	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Reason for Board's consideration	This item provides an update to the Board on the range of work underway to develop a national set of adaptation indicators for New Zealand. It provides an opportunity for the Board to discuss their interest and role in this work as it progresses over the coming year, and the intersection with its monitoring role.			
Key focus areas	The paper outlines the landscape of efforts on adaptation indicators and the timeframes for these to begin informing related monitoring and reporting. It seeks agreement to align Board indicator development and monitoring with the suite of indicators being developed through various work programmes.			

Recommendations	<ul style="list-style-type: none"> • Agree that, where possible, existing indicator programmes should be drawn on to support the Board to track progress and impact of adaptation policies • Endorse a joined-up approach to developing adaptation indicators with a conceptual 'common pool' of indicators developed over time • Note at COP30 in November 2025 a final set of indicators to measure the effectiveness of adaptation actions will be considered for adoption by Parties • Direct MfE to provide an update in December on: <ul style="list-style-type: none"> ○ 9(2)(f)(iv)
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Has the Board previously considered this item, if so, when?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Date	26 February 2025
	At its February 2025 meeting, the Board tasked the CCIEB Unit, working with MfE, to develop three to four interim adaptation indicators. The intent is for the indicators to support the Board's shift in focus towards monitoring impacts, in addition to outputs, for both climate mitigation and adaptation.		
Has this item been considered/endorsed by DCEs/CSOG?	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	Date	26 August 2025
	Adaptation DCEs endorsed this paper on 26 August		
Will this item be going to CPMG or Cabinet?	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	Date	

Memo: Adaptation indicators and monitoring update

To Climate Change Chief Executives Board

From Kirsty Flannagan, Climate Change IEB Unit and Katherine Wilson, Ministry for the Environment

Date 2 September 2025

Purpose

1. This paper is an update to the discussion in February 2025, where the Board tasked the CCIEB Unit, working with MfE, to develop three to four interim adaptation indicators. The intent for these indicators is to support the Board's shift in focus towards monitoring impacts, in addition to outputs, for both climate mitigation and adaptation.
2. This paper outlines the landscape of efforts on adaptation indicators and the timeframes for these to begin informing related monitoring and reporting. It seeks your agreement to align Board indicator development and monitoring with the suite of indicators being developed through various work programmes.

Key messages

3. There are multiple work programmes currently underway through which indicators for climate-related natural hazard risk are being developed. These programmes have the opportunity to provide a comprehensive suite of adaptation indicators for New Zealand.
4. These programmes are being delivered at different points over the next year. It is anticipated that implementation of the indicators will embed over the coming 2-3 years.
5. We recommend taking a pragmatic approach to draw together a select set of indicators relevant to the Board's monitoring role, as they become available through the various work programmes, rather than including ad-hoc measures now that might not be enduring.

Discussion

6. Adaptation indicators are about monitoring the effects and consequences of climate-related hazards and societal responses to increasing risk. They are essential for right-sizing policy and regulatory intervention, knowing whether those interventions are having the intended effect and identifying areas where progress is lagging.

7. As the frameworks for adaptation in New Zealand are still being established, the experience with weather-related natural hazards increases, and international reporting on progress is anticipated, it is timely to ensure systematic monitoring for impacts is scoped now – and with the range of goals the Government has in mind¹.
8. Several programmes include the development of adaptation-related indicator frameworks. Active discussions at technical levels are ongoing to share and collaborate, where that makes sense.
9. [REDACTED] 9(2)(f)(iv) [REDACTED]
[REDACTED]
[REDACTED] and work under the UNFCCC to develop adaptation indicators for Parties to adopt.

Landscape of efforts on adaptation indicators

10. We will need to advise on indicators at individual programme level but with an eye to the broader landscape so that indicator sets can be maintained, developed, and reported on efficiently and with consistency.

Indicators being developed under the UNFCCC

11. Under the UNFCCC, national-level indicators² are being negotiated to track and measure the effectiveness of adaptation actions. The final set of indicators will be considered for adoption at the 30th Conference of the Parties (COP30) in November 2025. The aim is for a broadly consistent measurement of progress towards the global goal on adaptation (GGA)³ established under the Paris Agreement.
12. The indicators are intended to provide countries with tools to assess the effectiveness of their adaptation actions, identify areas where progress is lagging, and support more informed decision-making and adjustments where needed. They will play a critical role in capturing a comprehensive picture of a country's adaptation progress, encompassing environmental and social dimensions, as well as enabling factors.
13. A common set of tools can support countries in demonstrating the effectiveness of their adaptation actions, while also tracking collective progress towards the GGA. This can help raise adaptation ambition, improve transparency, and enhance communication internationally and domestically.
14. New Zealand has consistently maintained its position in the adaptation negotiations that reporting against these must be voluntary. We have also been active in the negotiations to help shape the final outcome of the indicators so that they remain nationally appropriate. During negotiations last year, Parties provided clear parameters to guide the development of these indicators.

¹ For example, a goal of increasing climate resilience and a goal of minimising societal costs over time will have measures in common but may weight factors differently in assessing progress.

² The indicators are being developed by a carefully selected group of experts, including specialists, scientists and practitioners from across the world. This includes an MfE expert on Indigenous Knowledge (Mātauranga Māori).

³ Article 7.1 of the Paris Agreement established the GGA of 'enhancing adaptive capacity, strengthening resilience and reducing vulnerability to climate change, with a view to contributing to sustainable development and ensuring an adequate adaptation response in the context of the temperature goal'.

15. Specifically, the indicators must:

- be measurable, with data available to enable the transparent monitoring of progress;
- use data that is already available or can be easily collected by countries, including data from international databases and standardised reporting practices;
- use metrics where baselines exist; and
- be oriented toward both outcomes and outputs.

16. A key priority for COP30 is ensuring the indicators are nationally appropriate, useful and relevant so they can be integrated into domestic adaptation efforts, particularly for countries that do not have indicators. 6(a)

9(2)(f)(iv)

17. 9(2)(f)(iv)

Indicators being developed for the reformed resource management system

20. 9(2)(f)(iv) These goals will inform the development of indicators, which will be used to measure system performance and assess how effectively the system is achieving its intended outcomes.

21. 9(2)(f)(iv)

22. RM system performance connects with MfE's broader commitment to embedding regulatory system performance (aka regulatory stewardship) across all regulatory systems in a more coherent and transparent way. 9(2)(f)(iv)

Indicators being developed beyond MfE

23. The Climate Change Commission (the Commission) is due to deliver its next biennial progress report⁴ on the current National Adaptation Plan (NAP) next year, as well as the next National Climate Change Risk Assessment (NCCRA, undertaken every six years).

9(2)(ba)(i), 9(2)(f)(iv)

25. Building a comprehensive set of indicators with agencies over the coming years will likely identify further related work that can be connected, integrated or aligned where possible. There will likely be other projects underway in academia.

How these programmes can intersect and complement a national indicator toolkit

26. The above programmes are driven by different actors and priorities but with a common goal to improve understanding about climate-related natural hazard risks and trends over time. This has the potential to build a comprehensive set of indicators across different domains and geographical scales that could be widely used. These indicators would lead to more streamlined and consistent data to inform action and decision-making across different actors, encouraging discussion and debate on the 'so what?' from data on the impacts and outcomes from action rather than on competing data sources.
27. The synergies between the programmes will continue to be explored as the work progresses (see figure 1 below). It is important to note that climate-related natural hazard risks can change over time in response to the warming climate. There needs to be a steady and pragmatic approach to the development of indicators to deliver the necessary data in order to track these trends over time.

⁴ Progress reports assess the implementation of the NAP and whether the objectives of the NAP are being achieved and responding to the most significant climate risks

9(2)(ba)(i), 9(2)(f)(iv)

28. New Zealand does not currently have a formal programme or official statistics tracking responses to climate-related hazards and risks. We need a baseline and regular production of core indicators to underpin monitoring and reporting.


29. 9(2)(f)(iv)

... including to support the Board's monitoring and reporting role over time

31. The adaptation-related reporting of the Board to date has been focused on monitoring the implementation progress of actions from the first NAP. These reports have not included any reporting on adaptation indicators that measure the impact of actions to reducing risks posed by climate change.
32. Integrating a select number of the most relevant indicators into regular adaptation reporting will support the Board's direction to shift its monitoring and reporting approach to one that:
 - situates the Government's climate action and progress within the wider national and international context;
 - monitors the *impact* as well as the *implementation* of the actions the Government is taking to progress adaptation goals, including looking at trends over time;
 - produces strategic reporting that supports a cycle of course-correction decision-making as required. This includes flagging early any current actions / strategies / plans that may need to be revisited, as well as identifying new opportunities to explore.
33. It will be important to ensure that the indicators reported against align with the climate change risk assessment, so that they effectively measure whether adaptation actions are reducing the specific risks identified in the risk assessment. Without this alignment, it becomes difficult to determine whether adaptation investments are improving climate resilience. 9(2)(f)(iv)
34. The following timeline provides an indicative view of when different indicator work is expected to be developed, and how this work can inform subsequent reporting on climate-related natural hazard and progress as the work matures over the next 2-3 years.

Figure 2: Indicative timeline of indicator development and intersect with monitoring and reporting delivery

9(2)(f)(iv)



Next steps

35. MfE will continue to engage in the UNFCCC work to refine the indicator set to be considered at COP30 in November.
36. [REDACTED] 9(2)(f)(iv) [REDACTED]
[REDACTED]
[REDACTED] This will be developed in connection with the resource management reform indicator programme for natural hazards. If available in time, these can be outlined to the Board in an update at the December meeting
37. [REDACTED] 9(2)(f)(iv) [REDACTED]
[REDACTED] and in the context of developing the framework for the second National Adaptation Plan.
38. MfE and the CCIEB Unit will continue to engage with the Commission as they develop adaptation-related indicators, and with wider agencies to identify synergies and opportunities to collaborate and/or leverage work.

Recommendations

39. We recommended the Board:
- a. **Agree** that, where possible, existing indicator programmes should be drawn on to support the Board to track progress and impact of adaptation policies
 - b. **Endorse** a joined-up approach to developing adaptation indicators with a conceptual 'common pool' of indicators developed over time
 - c. **Note** at COP30 in November 2025 a final set of indicators to measure the effectiveness of adaptation actions will be considered for adoption by Parties
 - d. **Direct** MfE and the CCIEB Unit to provide an update in December on:
 - i. 9(2)(f)(iv) [REDACTED]
[REDACTED]
[REDACTED]
 - [REDACTED]
[REDACTED]
[REDACTED]
 - [REDACTED]
[REDACTED]



COVERSHEET: Item 5.3

To	Climate Change Chief Executives Board				
Meeting date	2 September 2025				
Agenda item name	Board's annual report 2024-25				
Item lead	Kirsty Flannagan				
Lead agency	CCIEB Unit				
Verbal update/noting item	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>	Supporting paper	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
Reason for Board's consideration	The 2024-25 annual report for the Ministry for the Environment, including the Climate Change Interdepartmental Executive Board, is being finalised. A copy of the Board's section of the report is attached.				

Recommendations	<ul style="list-style-type: none"> • Note the 2024-25 annual report for the Board is being finalised and requires formal approval by all Chief Executives • Note the final draft will be emailed to all Chief Executives following the meeting, for formal approval and return to the CCIEB Unit by Friday 5 September
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Comments	Following the meeting, the final draft (including a signature page) will be emailed to your offices for Chief Executives' formal approval and return to the CCIEB Unit by 5 September 2025.
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COVERSHEET: Item 6

To	Climate Change Chief Executives Board
Meeting date	2 September 2025
Agenda item name	Meeting administration
Item lead	Kirsty Flannagan (CCIEB Unit)
Recommendations	<ul style="list-style-type: none"> • Approve the minutes of the previous meeting held on 9 July 2025 • Note the register of open actions • Note the indicative forward agenda
Comments	The Board's next meeting is scheduled for Wednesday 10 December 2025.

Climate Change Chief Executives Board

MEETING MINUTES

Wednesday 9 July, 2:00-3:15pm

Online via MS Teams

Attendees	James Palmer (Chair, MfE), Bede Corry (MFAT), Dave Gawn (NEMA), Iain Rennie (TSY), Aaron Martin (CL)
Delegates	Jane Chirnside (MPI), Paul Stocks (MBIE), Richard Ward (DIA), Steph Rowe (DoC)
In support	Kirsty Flannagan, Amy Tisdall, Rachael Church (CCIEB Unit), Sam Buckle, Mark Vink, Katherine Wilson (MfE)
Apologies	Carolyn Tremain (MBIE), Paul James (DIA), Penny Nelson (DoC), Ray Smith (MPI), Ruth Fairhall (MoT),

Opening comments

#	Item	Actions
1	<p>Context sharing updates</p> <p>The meeting was opened by the Executive Director of the CCIEB Unit, on behalf of the Chair.</p> <p>The Chair joined the meeting at approximately 2:05pm, noting the Board-only time would be held at the end of the meeting.</p>	
Meeting business		
2	<p>Target 9 quarterly report for quarter ending 30 June Lead: Kirsty Flannagan (CCIEB Unit)</p> <p>The Board noted the Target 9 report for the quarter ending 30 June contains graphs based on 2024 official projections. The next Target 9 report, for the quarter ending 30 September, will reflect the 2025 projections.</p> <p>The CCIEB Unit has been liaising with DPMC on the inventory data used in the <i>Trajectory towards target</i> graph on page 1 of the report and will ensure this is highlighted for Ministers' awareness.</p> <p>The Board:</p> <ul style="list-style-type: none"> 2.1 noted the on-track status and trajectory graph is unchanged and will be updated when 2025 projections are released; 2.2 noted that agencies received a copy of the draft Target 9 report on 25 June and their feedback has been incorporated in the final report; 2.3 approved the Target 9 report for the period ending 30 June 2025 to be sent to the Minister of Climate Change. 	
3	<div>9(2)(f)(iv) [Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div>	<div>9(2)(f)(iv) [Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div> <div>[Redacted]</div>

CLASSIFICATION

	<p>is working with the CCIEB Unit to ensure this process runs smoothly alongside the ERM response and ERP2 advice.</p> <p>The Board approved the recommendations as outlined in the supporting paper.</p> <p>The Board:</p> <p>4.1 noted the June decisions of CSOG on the design of TRACK, REVIEW, RESPOND</p> <p>4.2 noted the truncated approach to be taken in 2025 only</p> <p>4.3 noted that the CCIEB Unit will continue to work with agencies on the TRACK and REVIEW phases, and, if needed once emissions projections are finalised, on the RESPOND phase</p> <p>4.4 noted the CCIEB Unit will work with agencies on the initial support to the Minister of Climate Change to table the next annual emissions monitoring report from the Climate Change Commission, due to the Minister on 15 July, and will integrate that analysis into the broader adaptive management process</p> <p>4.5 noted the next engagement with the Board on adaptive management will be at its September meeting, to consider the latest projections and findings from the analysis and to discuss and agree the formation of the advice to Cabinet for October.</p>	
5	<p>National Adaptation Framework pillar 1</p> <p>Lead: Katherine Wilson (MfE)</p> <p>9(2)(g)(i)</p> <p>As outlined in the update from Adaptation DCEs, the risk information work programme is continuing. A report back on the multi-agency work programme of natural hazard data system improvements will be provided to the Board in September.</p> <p>The Independent Reference Group report has now been published.</p> <p>The Board:</p> <p>5.1 noted the oral update provided</p> <p>5.2 noted a report back on the multi-agency work programme of natural hazard data system improvements will be provided to the Board in September.</p>	
6	<p>Oral update: KPMG review of emissions projections system</p> <p>Lead: James Palmer (Chair)</p> <p>9(2)(g)(i)</p>	

7	Meeting administration Lead: Kirsty Flannagan (CCIEB Unit) The Board: 7.1 approved the minutes of the previous meeting, held on 28 May 2025 7.2 noted the register of open actions 7.3 noted the indicative forward calendar.	
Chair's closing comments		
<p>The Chair noted the minutes of the previous meeting will be taken as read and approved, subject to any amendments advised.</p> <p>The Board's next meeting is scheduled for 2 September and will confirm advice and key messages for the Cabinet package on adaptive management and the Government's response to the CCC ERM report.</p> <p>Board only time commenced at 2:46pm.</p>		

Chief Executives Board - actions register

Paper 6.2

Discussion item	Minutes	Action	Responsible	Status
5 - Budget 2025 CIPA update	The Board noted the CCIEB Unit will report back to the Board 9(2)(f)(iv) [redacted] [redacted] [redacted] [redacted].	CCIEB Unit to report back to the Board 9(2)(f)(iv) [redacted] [redacted]	CCIEB Unit	Advice on CIPA being given as part of 9(2)(f)(iv) [redacted] [redacted]
6 - Board's refreshed terms of reference and operating procedures	The Board agreed to review the terms of reference 9(2)(f)(iv) [redacted] [redacted].	Terms of reference to be reviewed 9(2)(f)(iv) [redacted] [redacted]	CCIEB Unit	Open

Climate governance meetings: indicative forward calendar

August to December 2025

Month	CSOG	CE Board
September	Wed 17 September <ul style="list-style-type: none"> Adaptive management verbal update (agency feedback / ministerial consultation) EPGG/Modelling Directors monthly update 	Tue 2 September <ul style="list-style-type: none"> 9(2)(f)(iv) Adaptive management/ERM response Adaptation indicators update Adaptation data governance update Oral updates: Process for Target 9 report for QE 30 September; 9(2)(f)(iv); Board's annual report 2024-25; COP31
October	Wed 8 October <ul style="list-style-type: none"> Target 9 sign out on behalf of Board Adaptive management Cabinet update and next steps, including testing comms material Response to CCC advice on EB4 EPGG/Modelling Directors monthly update 	
November	Wed 19 November <ul style="list-style-type: none"> Adaptive management update (tbc) Stocktake of adaptation issues, whole of government advice, BIM prep EPGG/Modelling Directors monthly update 	
December		Wed 10 December <ul style="list-style-type: none"> Adaptation indicators update (CCIEB Unit/MfE) (possible) approach to ERP1 close out report (possible) Target 9 for quarter ending December
January 2026	Meeting mid Jan (date tbc) <ul style="list-style-type: none"> Target 9 EPGG/Modelling Directors monthly update 	Date tbc (2nd week) <ul style="list-style-type: none"> Target 9 if it can't go in December