



OIAD-71

9(2)(a)

Dear 9(2)(a)

Thank you for your email of 01 July 2021 requesting the following under the Official Information Act 1982 (the Act):

*I would like to request the following under the OIA:*

*The amount of money your department/organisation has spent on the hiring of external contractors in the 2020/2021 financial year.*

*Could you also provide details of every contract over \$10,000, including who/ which firm was hired, to do what job, and over how long of a period.*

The Ministry for the Environment's (the Ministry) total spend on contractors and consultants in the 2020/2021 financial year was \$23.4 million. This spending reflects the Ministry's growing work programme, including Resource Management Reform, Jobs For Nature, Climate Change policy, and Water and Land Use policy. This figure is preliminary and still subject to audit.

We have approached your request on the same basis that we disclose annual Contractor and Consultant information to the Public Service Commission.

Information on contracts over \$10,000 is detailed as below. Some information below has been withheld under section 9(2)(a) of the Act – to protect the privacy of natural persons.

In terms of section 9(1) of the Act, I am satisfied that, in the circumstances, the withholding of this information is not outweighed by other considerations that render it desirable to make the information available in the public interest.

You have the right to seek an investigation and review by the Office of the Ombudsman of my decision to withhold information relating to this request, in accordance with section 28(3) of the Act. The relevant details can be found on their website at:

[www.ombudsman.parliament.nz](http://www.ombudsman.parliament.nz).

Please note that due to the public interest in our work the Ministry for the Environment publishes responses to requests for official information on our [OIA responses page](#) shortly after the response has been sent. If you have any queries about this, please feel free to contact our Ministerial Services team: [ministerials@mfe.govt.nz](mailto:ministerials@mfe.govt.nz).

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Arun Patel'.

Arun Patel  
**Director – Finance and Performance**

Released under the provision of  
the Official Information Act 1982

Contract	Description	Start date	End date
Orbica Limited	23416 - Improvements to Waste and Resource Efficiency Knowledge	2/06/2020	19/06/2020
ThinkPlace Limited	24353 - Cross Agency workshop facilitation	18/05/2021	30/09/2021
Jacobs New Zealand Limited	23769 - Hazardous Substances Assessment	26/11/2020	12/12/2020
Third Bearing Limited	23686 - MfE Appropriations Performance Information	27/07/2020	30/11/2020
Sapere Research Group Limited	24259 - NES-DW Cost Benefit Analysis	19/04/2021	30/11/2021
The Catalyst Group	24057 - Developing the Fresh Water Farms Plan - The Catalyst Group	27/02/2021	30/06/2021
Tipu Whenua Limited	24080 - Developing Fresh Water Farms Plans - Tipu Whenua Limited	27/02/2021	30/06/2021
The Cawthron Institute	23781 - Developing Fresh Water Farm Plans - Individual	26/11/2020	24/12/2020
AgriMagic Limited	24073 - Developing the Fresh Water Farms Plan - AgriMagic	27/02/2021	28/05/2021
National Institute of Water and Atmospheric Research Limited	23348 - Senior Science Mataranga Advice for OAC2020	6/04/2020	15/10/2020
Cawthron Institute	24185 - Contribution for expert ecology witness at Otago PPC7	29/03/2021	29/03/2022
Manaaki Whenua - Landcare Research New Zealand Ltd	23789 - Fiordland Marine Guardians Recreational Fisher Survey	11/12/2020	31/03/2021
Individual	24045 - 2021 FIF Assessment Panel Member	15/02/2021	5/03/2021
Agrilink NZ	24054 - Developing the Fresh Water Farms Plan - Agrilink	27/02/2021	30/06/2021
Individual	24058 - Developing the Fresh Water Farms Plan	8/03/2021	30/06/2021
AgFirst Manawatu Whanganui (Waikato)	24067 - Developing the Fresh Water Farms Plan - AgFirst	27/02/2021	30/06/2021
H2R Consulting Ltd	24083 - RSO - Submissions Analyst	8/03/2021	16/04/2021
Madison	24088 - RSO - Submissions Administrator	8/03/2021	16/04/2021

Madison	24089 - RSO - Submissions Administrator	8/03/2021	16/04/2021
Scion	24181 - Developing the Fresh Water Farms Plan - Scion	27/02/2021	30/06/2021
The New Zealand Institute of Plant and Food Research Limited trading as Plant and Food Research	23644 - Supply of Myrtle Rust data for Our Land 2021	27/07/2020	31/08/2020
WSP - Opus International Consultants - Nelson	24079 - Developing the Fresh Water Farms Plan - WSP NZ Limited	27/02/2021	30/06/2021
Annette Sykes and Co Limited	23471 - Provide Expert Legal Advice to KWM concerning inclusion	16/03/2020	15/08/2020
Land Information New Zealand	24424 - MoU - FrontierSI Project Cost Sharing	23/04/2021	23/04/2021
Cawthron Institute	24055 - Developing the Fresh Water Farms Plan - Cawthron Institute	27/02/2021	30/06/2021
Individual	23234 - Container Return Scheme Technical Advisory Group	30/01/2020	23/12/2020
Datacom Systems (Wellington) Ltd	23368 - DataVault Builder Proof of Concept	1/05/2020	30/06/2020
Datacom Systems (Wellington) Ltd	23372 - TaaS Migrations	23/04/2020	15/05/2020
National Institute of Water and Atmospheric Research Limited	23539 - Scrubber Risk Assessment - Literature review and framework	31/07/2020	30/09/2020
National Institute of Water and Atmospheric Research Limited	23569 - Depletion Modelling and Advice	17/07/2020	31/12/2020
Lincoln University	23698 - OL2021 SSMT	27/07/2020	30/04/2021
Ministry of Business, Innovation & Employment	23714 - Tapu Tai Pasifika Public Sector Internship Programme	1/11/2020	28/02/2021
Chrometoaster Limited	24020 - SoW - Scoping and Design for the JFN website	18/01/2021	18/03/2021
Aura Information Security T/A Kordia Limited	23377 - OWLS Security Review	19/06/2020	10/07/2020
Individual	23799 - Kahui Wai Maori - Provide Te Mana o Te Wai Training to Fresh	7/12/2020	26/02/2021
Aroha Te Pareake Mead	23550 - Te Kahui Maori	16/10/2019	31/12/2021
Individual	23551 - Te Kahui Maori	16/10/2019	31/12/2021

Individual	23552 - Te Kahui Maori	16/10/2019	31/12/2021
Individual	23554 - Te Kahui Maori	16/10/2019	31/12/2021
Te Amokura Productions Limited	23341 - Promotional videos of MfE funded projects	1/05/2020	30/06/2020
Te Korekore Consulting Limited	23389 - Snr Science Matauranga Advisor OAC2020	6/04/2020	30/10/2020
Individual	23461 - Advising for Governance Board	5/06/2020	7/08/2020
Springload Ltd	24301 - Freshwater Planning Process Online – Website Platform Move	3/05/2021	1/06/2021
The Research Trust of Victoria University of Wellington	23296 - Environmental Reporting Senior Science Matauranga Advisor	2/03/2020	15/10/2020
Third Bearing Limited	23463 - New Appropriations Planning and Performance	10/02/2020	30/06/2020
Enviro-Mark Solutions Limited	24288 - Certified Emissions Measurement And Reduction Scheme CEMARS	21/03/2018	21/03/2022
Chandler Macleod	23564 - RSO Temp - Business Support Coordinator	17/08/2020	14/11/2020
Stimpson & Co Ltd	23218 - Container Return Scheme Technical Advisory Group	10/02/2020	23/12/2020
James Walker Consulting Limited	24090 - Brokering SBC/CLC climate policy partnership	24/02/2021	31/03/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23553 - Te Kahui Maori - Holden Hohiaia	16/10/2019	31/12/2021
Twaddle Limited	24024 - Nature Education Resources	1/01/2021	28/02/2021
Mein Urban Design and Planning	24362 - Urban design for the new system	1/06/2021	26/11/2021
Boffa Miskell Ltd	24342 - Report on Freshwater Planning Issues in the Tukituki	31/05/2021	30/06/2021
Defend Limited	24108 - MAS Cyber Security Review	25/02/2021	1/07/2021
Jones Lang Lasalle Holdings Limited (JLL)	23639 - Wellington Accommodation for Ministry for the Environment	24/09/2020	18/12/2020
Datacom Systems (Wellington) Ltd	23094 - ICT External Risk Assessment	13/09/2019	30/06/2020
Aquanet Consulting Ltd	23240 - Support to Identify and Prioritise Water Science	16/02/2020	30/06/2020



4Sight Consulting Limited	23371 - Jennifer Valentine RM Review Contract	27/04/2020	30/06/2021
Unfold Data Limited	23388 - OFW 2020 Infographics	1/05/2019	30/10/2020
Merrin Upchurch (Adaptive Environmental Consulting)	23432 - Identifying threatened species habitat	1/05/2020	31/07/2020
Individual	23503 - Stuart Shepherd RM Review	24/06/2020	30/06/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23504 - Riparian Planner engagement and development feasibility	12/06/2020	18/06/2020
Individual	23507 - RM Review	24/06/2020	30/06/2021
Hill Young Cooper Ltd	23522 - RM Review Contract	14/07/2020	30/06/2021
Whetu Group Limited	23523 - RM Review Contract	8/07/2020	30/06/2021
MacFarlane Rural Business Limited	23526 - Advice for finallsing Te Mana o te Wai	1/05/2020	15/08/2020
Atahaia Consultancy Limited	23633 - Comms advice for Action for healthy waterways package	21/05/2020	15/08/2020
Springload Ltd	23735 - Web Services - Freshwater Hearing Panels Process	19/10/2020	20/11/2020
University College London Institute for Innovation and Public Purpose	23743 - Scoping a Missions Oriented innovation approach in NZ	9/11/2020	30/11/2020
Greenhouse Gas Management Institute	23746 - Expert peer review for 2021 GHG Inventory	22/02/2021	26/03/2021
Springload Ltd	23774 - Freshwater Planning Process - Operational Contract	20/10/2020	30/06/2021
Resource Economics	23786 - Sectoral international competitiveness risks from emissions	30/11/2020	31/01/2021
Cognitus Advisory Services Limited	23805 - Production of discussion document regarding iwi and hapu	4/12/2020	19/01/2021
Robert Walters (NZ) Limited	24231 - RSO - Procurement Advisor	3/05/2021	28/05/2021
Individual	24284 - CNGP offsetting portfolio support	1/03/2021	30/04/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	24346 - Technical specialist expertise for Wellbeing technical advice	10/05/2021	30/06/2021
Agathis Sustainable Finance Limited	24356 - Scoping paper - climate definitions for public spending	31/05/2021	30/06/2021

Eunomia Research and Consulting Ltd	23324 - Interactive Infrastructure Map	11/03/2020	17/04/2020
KapAg Limited	24278 - MfE Lite N-Cap Guidance	15/03/2021	14/05/2021
Chandler Macleod	23614 - RSO - Receptionist, Business Support	17/09/2020	29/10/2020
GBL Personnel Ltd	24046 - RSO - Executive Coordinator	1/03/2021	23/04/2021
Parker Bridge (NZ) Ltd	23718 - RSO - Executive Coordinator	18/11/2020	26/02/2021
ThinkPlace Limited	23722 - Freshwater storyboards	28/10/2020	30/11/2020
OCG Consulting Ltd	23815 - RSO - Executive Support Coordinator	26/01/2021	30/04/2021
Madison	23262 - RSO Temp - Business Support Coordinator	23/03/2020	3/07/2020
OCG Consulting Ltd	24166 - RSO - Business Support Coordinator	12/04/2021	8/10/2021
OCG Consulting Ltd	24170 - RSO - Business Support Coordinator	12/04/2021	8/10/2021
Fusion 5	24008 - SoW - Fusion5 MFE New API Data	26/01/2021	30/03/2021
Chandler Macleod	23676 - RSO ? Administrator Ministerial Services	30/10/2020	26/02/2021
Madison	23191 - RSO - Team Support Administrator	27/01/2020	29/05/2020
Deloitte Services Ltd	23567 - WMF Audit - Golden Cay Cement	10/08/2020	19/10/2020
Reloop Platform	23212 - Container Return Scheme Technical Advisory Group	30/01/2020	23/12/2020
Enviro-Mark Solutions Limited	22312 - LVLR - with Enviro-Mark Solutions Ltd re Certified Emissions	21/03/2018	21/03/2020
Individual	23812 - Production of discussion document regarding iwi and hapu	4/12/2020	28/02/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23226 - ER Snr Science Maturanga	2/02/2020	15/10/2020
Environmental Defence Society Incorporated	22821 - Contribution - Phase 2 - A Pathway to Reform Project	5/06/2019	30/09/2020
Ihu Pakihi Limited	23327 - Ihirangi Iterim Establishment Ropu	3/03/2020	30/07/2020
Taunaki Limited	23328 - Ihirangi Iterim Establishment Ropu	3/03/2020	30/06/2020

Individual	23334 - Ihirangi Iteim Establishment Ropu	3/03/2020	30/06/2020
Ka Awatea Services Limited	23753 - WRE Maori expert ropu: Ka Awatea Services Ltd	26/10/2020	30/09/2021
Taiao Natural Resource Management Limited	23755 - WRE Maori expert ropu	26/10/2020	30/09/2021
BHW Lands Trust	24268 - WRE Maori Expert Ropu: BHW Lands Trust	26/10/2020	30/09/2021
Incite Ltd	24285 - RM Reform - Advice relating to infrastructure	1/04/2021	30/09/2021
Hail Environmental Ltd	24409 - Guidance on Field of XRF	31/05/2021	30/06/2021
Martin, Jenkins & Associates Ltd	23783 - Development of intervention logic for Fast Track Consenting	6/11/2020	11/12/2020
Tactiv Limited	24290 - Work Request 244 FMS Immediate Requirements Phase A v1.0	4/01/2021	14/05/2021
Te Konae Limited	23685 - Mahina-a-rangi Baker TMOTW Consultancy Services	16/09/2020	16/12/2020
Robert Walters (NZ) Limited	24246 - RSO - Senior Ministerial Adviser	3/05/2021	25/06/2021
Robert Walters (NZ) Limited	24069 - RSO - Personal Assistant	8/03/2021	28/05/2021
Unfold Data Limited	23726 - Our Land 2021 Infographics	13/11/2020	30/04/2021
Grant Thornton New Zealand Limited	22834 - Independent Auditor for Waste Minimisation Fund Project Audi	17/06/2019	12/07/2019
Individual	23656 - Specialist advice - Maori rights and interests in FW&RM	8/09/2020	28/02/2021
Robert Walters (NZ) Limited	24161 - Fees in relation Resource Management Reform Recruitment Drive	22/02/2021	9/03/2021
Datacom Systems (Wellington) Ltd	23811 - MFE DVB Infrastructure Assistance	9/11/2020	31/01/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23472 - LUCAS Mapping Services 2020	16/06/2020	30/06/2020
Materiality Counts	23385 - 2020 Materiality Process: Covid-19 Recovery	18/05/2020	30/06/2020
JacksonStone Partners Limited	24266 - RSO - Advisor Brand and Experience	17/05/2021	31/08/2021
Datacom Systems (Wellington) Ltd	24005 - SoW - AIP and DLP	13/11/2020	31/12/2020



OCG Consulting Ltd	23751 - RSO - Business Support Coordinator	16/11/2020	30/04/2021
OCG Consulting Ltd	23752 - RSO - Business Support Coordinator	16/11/2020	30/04/2021
Individual	24184 - Managed retreat process	12/04/2021	30/06/2021
Madison	23717 - RSO - EA	23/11/2020	26/03/2021
Tipu Whenua Limited	23490 - Jobs for Nature Reference Group	25/06/2020	25/02/2021
Individual	23491 - Jobs for Nature Reference Group	25/06/2020	30/04/2021
Sustainable Business Network Inc	23493 - Jobs for Nature Reference Group	25/06/2020	30/04/2021
Individual	23494 - Jobs for Nature Reference Group	25/06/2020	30/04/2021
Individual	23495 - Jobs for Nature Reference Group	25/06/2020	30/04/2021
Individual	23518 - Jobs for Nature Reference Group	13/07/2020	30/04/2021
Individual	23518 - Jobs for Nature Reference Group	13/07/2020	30/04/2021
Te Kōnae Limited	23519 - Jobs for Nature Reference Group	25/06/2020	30/04/2021
Hawkes Bay Regional Council	23632 - Reference Oversight Group: Jobs for Nature	25/06/2020	30/04/2021
Individual	23649 - Reference Oversight Group Representative: JFN	25/06/2020	30/04/2021
Datacom Systems (Wellington) Ltd	23024 - SoW with Datacom for MfE Web Time and Materials Support	1/10/2019	30/06/2021
Boffa Miskell Ltd	23193 - Consultancy Services to assist with Implementing the NPS	23/12/2019	30/06/2020
Refill NZ (Fordward Marketing)	23331 - Refill Stations	16/03/2020	21/12/2020
Resource Management Group Ltd	23357 - NESAQ Review Section 32 Report	13/04/2020	30/06/2020
Individual	23516 - Behaviour Change Strategy	22/06/2020	30/09/2020
Madison	23728 - RSO - Data Migration Administrator	25/11/2020	12/03/2021
Grant Thornton New Zealand Limited	24135 - Public Waterways and Ecosystem Restoration Fund's Audit	15/03/2021	31/12/2021
Davanti Consulting Limited	24175 - Stakeholder Management Team Engagement and Roll out	1/04/2021	30/09/2021
SJ Bogle Forming NZ	24210 - Support for climate change adaptation policy development	12/04/2021	30/06/2021

UMR Research Ltd	24256 - Survey on home composting and compostable packaging	26/04/2021	30/06/2021
The RDC Group	24274 - CSO - Waste Levy Transformation Roadmap – Project Director	1/05/2021	30/07/2021
JacksonStone Partners Limited	23577 - RSO - Senior Web Writer	24/08/2020	24/12/2020
Madison	23251 - RSO Temp - Business Support Coordinator	16/03/2020	14/08/2020
Salesforce Limited	23447 - SalesForce CRM pilot and implementation	29/06/2020	26/06/2021
Te Konae Limited	24423 - Mahina-a-rangi Baker Freshwater Policy Consultancy Services	30/05/2021	30/06/2021
Pattillo Ltd	23441 - Engagement Strategy Development	25/05/2020	31/07/2020
Individual	24404 - LSO - RM Reform advice and assistance	14/06/2021	30/09/2021
Madison	23078 - RSO Temp - Project Administrator	25/11/2019	1/04/2020
Solnet Limited	23431 - Business Plan Execution Operating Model Advisory	5/05/2020	30/06/2020
Lateral Security (IT) Limited	23689 - Auction Platform IT Security Review	30/11/2020	24/12/2020
Enviro-Mark Solutions Limited	23517 - 2020 Update to Measuring Emissions: A guide for organisation	29/06/2020	30/06/2021
University of Waikato	23235 - OAC2020 Learning Materials	14/02/2020	30/10/2020
Inside Executive Recruitment Limited	23543 - RSO - Principal Advisor	1/08/2020	30/11/2020
Robert Walters (NZ) Limited	23652 - RSO - Project Coordinator	12/10/2020	24/12/2020
New Zealand Transport Agency	23766 - MfE contribution to Waka Kotahi research project 19/17	20/10/2020	30/04/2021
Inside Executive Recruitment Limited	24226 - RSO - Senior Ministerial Advisor	3/05/2021	25/06/2021
Eunomia Research and Consulting Ltd	23427 - Improving Estimates of GHouse Gas Emissions from Landfills	2/06/2020	21/09/2020
Grant Thornton New Zealand Limited	24391 - CRRF - Due Diligence and Risk Assessment Support	7/06/2021	30/06/2022
National Institute of Water and Atmospheric Research Limited	24369 - Data Access Agreement - Sea Level GIS Layers	15/06/2021	30/06/2022

The RDC Group	24308 - Jobs for Nature Evaluation Framework	10/05/2021	21/06/2021
Grant Thornton New Zealand Limited	23657 - CRRF Projects Due Diligence Assessment	12/10/2020	30/10/2020
Datacom Systems (Wellington) Ltd	23487 - ICT Security Assurance	25/05/2020	10/07/2020
Moments Productions Limited	23819 - Our Climate Future - Case Study and Creative Videos	27/01/2021	31/03/2021
Robert Walters (NZ) Limited	24200 - RSO - Jobs for Nature Project Coordinator	12/04/2021	31/08/2021
Harmonic Analytics Limited	24245 - Digital partnership models in resource management	21/04/2021	30/06/2021
PricewaterhouseCoopers	23152 - Review and refresh of the 'NZET' ETS Accounting document	9/12/2019	31/03/2020
Individual	23455 - AM&CO	1/06/2020	1/07/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23572 - OL21 MWLCR SSMT	1/08/2020	30/04/2021
Tonkin & Taylor Ltd	23808 - ORC Plan Change 7 Planning Services	15/12/2020	5/06/2021
The New Zealand Institute of Plant and Food Research Limited trading as Plant and Food Research	23793 - Myrtle Rust Outlooks for Our Land 2021	15/09/2020	30/04/2021
Momentum Consulting Group Ltd	24159 - RSO - Publications Adviser	29/04/2021	18/06/2021
Individual	24336 - Assisting the transition and implementation workstream	31/05/2021	30/06/2021
Carina Limited	24359 - Implementation Support NPSIB implementation planning	8/06/2021	30/09/2021
Colmar & Brunton Research Ltd	23483 - Wellbeing and Nature Survey	12/06/2020	30/06/2020
Momentum Consulting Group Ltd	24294 - RSO - Senior Internal Communications Advisor	25/05/2021	6/08/2021
4Sight Consulting Limited	24381 - Te Mana o te Wai trainer	14/04/2021	30/09/2021
WSP- Opus International Consultants Limited	24382 - Te Mana o te Wai trainer	14/04/2021	30/09/2021

Beyond Recruitment Ltd	24254 - RSO - Senior Communications Advisor	17/05/2021	1/10/2021
KPMG Ltd	24310 - Support for Carbon Neutral Government Programme	7/05/2021	11/06/2021
The Johnson Group Limited	24251 - RSO - Advisor – Jobs for Nature Secretariat	10/05/2021	10/08/2021
OCG Consulting Ltd	23813 - RSO - Business Support Coordinator	28/01/2021	13/08/2021
Waka Taurua Limited	24048 - Expert Communicator in Te Mana o Te Wai	14/10/2020	30/03/2021
Taunaki Limited	24114 - National Adaption Plan - Strategic Direction with Iwi	4/02/2021	30/04/2021
EHS Support New Zealand Limited	24400 - Draft Bioaccessibility Guidance	7/06/2021	30/06/2021
Do Life Digital Limited ( RMA Digital)	24247 - Digital transformation of the resource management system	21/04/2021	30/06/2021
PricewaterhouseCoopers	24390 - Container Return Scheme -Phase 3 business analysis modelling	11/06/2021	1/11/2021
GNS Science International Ltd	24370 - Risk Tolerance Stocktake	1/06/2021	13/08/2021
PricewaterhouseCoopers	23767 - Container Return Scheme Phase 2 Business Analysis Financial	2/11/2020	4/12/2020
Business NZ Energy Council	22599 - MOU with Business NZ Energy Council re Financial contribution	21/12/2018	30/09/2020
Market Economics Ltd	23066 - Amendments to National Environmental Standards for Air Quality	15/10/2019	30/06/2020
Te Amokura Consultants Ltd	23626 - Te Reo Maori Translation Services	14/09/2020	30/06/2022
Latitude Strategy and Communication	23650 - Sustainable Land Use Delivery	14/09/2020	31/12/2020
Hex Work Limited (The Spinoff)	24009 - OurClimateFuture - Measuring Emissions Video & Comic	27/01/2021	30/06/2021
Marketpro Limited	24011 - Project Delivery of Te Mana o Te Wai	18/01/2021	23/04/2021
Bartley Planning Limited	24012 - Project Delivery of Te Mana o Te Wai	18/01/2021	23/04/2021
Enviro-Mark Solutions Limited	24062 - CNGP measuring and reporting support	29/01/2021	30/06/2022

Individual	24106 - Specialist facilitation services and policy advice	8/03/2021	30/06/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	24197 - WSUD Cost-Benefit Assessment scoping report	15/03/2021	30/06/2021
Beyond Recruitment Ltd	24264 - RSO - Recruitment Business Partner	11/05/2021	29/08/2021
Beyond Recruitment Ltd	24267 - RSO - Senior Policy Analyst	24/05/2021	9/07/2021
The Catalyst Group	24315 - Catchment group & land management training programmes review	13/05/2021	30/07/2021
Change Hub Ltd	24316 - Behaviour change approach for freshwater reforms	10/05/2021	25/06/2021
Strategic Energy Limited	24322 - CSO Comprehensive review of domestic solid fuel burner author	10/05/2021	8/11/2021
The Cawthron Institute	24323 - Preparation for catchment group survey	1/05/2021	30/06/2021
Cognitus Advisory Services Limited	24335 - Role of Maori in the Transition	26/04/2021	11/06/2021
The Johnson Group Limited	24347 - RSO - Project Admin	8/06/2021	31/08/2021
Individual	24354 - Applied research paper on a Maori theory of value	31/05/2021	16/07/2021
Martin, Jenkins & Associates Ltd	23421 - Establishment of Sustainable Land Use Fund operating model	9/06/2020	15/07/2020
Madison	23448 - RSO Temp - Personal Assistant	1/07/2020	24/12/2020
National Institute of Water and Atmospheric Research Limited	23183 - Datasets for 2020 Atmosphere & Climate Report	21/01/2020	15/10/2020
iSentia Limited	22939 - Media Monitoring Services	17/08/2019	16/06/2020
H2R Consulting Ltd	24218 - Sustainable Land Use Division - Project Manager	28/04/2021	30/06/2021
Tactiv Limited	24043 - Funds Management System – CRRF Phase 1	1/02/2021	30/06/2021
Aqualinc Research Ltd	23628 - National Irrigated Land Spatial Dataset for Our Land 2021	20/08/2020	30/04/2021
Individual	23326 - Ihirangi Iterim Establishment Ropu	3/03/2020	30/06/2020
Morphum Environmental Limited	23395 - Draft Guidance on Comprehensive	6/04/2020	30/06/2020

Ernst & Young Limited	23574 - Independent audit for WMF projects run by WM and EW	12/08/2020	19/10/2020
Datacom Systems (Wellington) Ltd	23196 - LUCAS Environment Re-platform	21/01/2020	30/08/2020
Sauce Films Limited	23807 - Jobs for Nature Case Study Videos	21/12/2020	30/06/2021
Hon Tony Randerson QC	24183 - Delivery of Advisory Services to support development of RMA	1/03/2021	24/12/2021
Kitson Consulting Limited	24319 - TMOTW training for regulators and tangata whenua	12/03/2021	30/07/2021
Project Plus Ltd	23532 - RSO - Project Manager	27/07/2020	2/10/2020
The Effect 2016 Limited	24214 - The Effect - Organisational Wellbeing Initiative	15/04/2021	31/12/2021
Sparkol Limited	23380 - Procurement Training Videos	30/04/2020	31/12/2021
Martin, Jenkins & Associates Ltd	24302 - Support for the Organisational Strategy & Change Team	4/05/2021	30/08/2021
4Sight Consulting Limited	23394 - Te Mana o Te Wai fund evaluation	22/05/2020	30/06/2020
Martin, Jenkins & Associates Ltd	23393 - Change and Programme Management Support	18/05/2020	30/06/2020
Colmar & Brunton Research Ltd	23256 - Research Audience Insights 2019-20	14/02/2020	30/11/2020
Toitu Envirocare Limited	24415 - Carbon Neutral Government Programme – target setting tool	27/05/2021	26/09/2021
Absolute I.T. Ltd	23252 - RSO - Data Management Pipeline	10/03/2020	10/06/2020
Individual	23375 - Legal Support to COVID-19 Fast-Track Consenting Bill	14/05/2020	30/06/2020
Momentum Consulting Group Ltd	23561 - RSO - Senior Advisor	10/08/2020	30/10/2020
Martin, Jenkins & Associates Ltd	23621 - RM Reform	9/09/2020	30/10/2020
Deloitte Limited	23645 - Waste Management NZ Limited Financial Investigation	25/09/2020	6/11/2020
Martin, Jenkins & Associates Ltd	24070 - Climate Change Budget Bid 21 Project Management	2/02/2021	17/03/2021
Aqualinc Research Ltd	24179 - Sensitivity when modelling source water risk management	31/03/2021	30/06/2021



Worklife Group Limited	24235 - RSO - Principal Advisor Organisational Performance	27/04/2021	30/06/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	24313 - SPC- Peer Review of economic simulation model for freshwater	27/04/2021	9/08/2021
The Lever Room	24407 - Development of outcomes indicators assessment methods	25/05/2021	30/06/2021
Momentum Consulting Group Ltd	23444 - RSO - Senior Policy Contractor	12/06/2020	31/03/2021
Beyond Recruitment Ltd	24292 - RSO - Recruitment Business Partner	18/05/2021	18/08/2021
Beyond Recruitment Ltd	24372 - Recruitment Business Partner	29/06/2021	29/09/2021
Martin, Jenkins & Associates Ltd	23430 - Business Planning 2020/21	3/03/2020	15/05/2020
Robert Walters (NZ) Limited	23266 - RSO - Procurement Advisor	16/03/2020	5/07/2020
Individual	23665 - SOW - OLT21 SSMT Margaret Stanley & Nick Waipara	15/10/2020	30/04/2021
Tuanuku Limited	24105 - Tuanuku Interview Design	12/02/2021	30/06/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	24371 - LUCAS Mapping Services 2021	11/06/2021	30/06/2021
National Institute of Water and Atmospheric Research Limited	23744 - Phase 2: Scrubber Environmental Risk Assessment	18/11/2020	30/04/2021
KPMG Ltd	23758 - TCFD reporting process for MFE	18/01/2021	23/04/2021
Momentum Consulting Group Ltd	23627 - RSO - Senior Comms and Engagement Advisor	28/09/2020	3/12/2020
Madison	23264 - RSO Temp - Project Administrator	17/03/2020	28/08/2020
Bluetree Limited	24227 - Climate and Water Agriculture Project Management Support	3/05/2021	19/07/2021
Individual	23439 - NCCRA Te Ao Maori capability	29/11/2019	29/05/2020
NZ Institute of Economic Research Incorporated	23260 - Independent Economic Advice for the RMA Review	28/02/2020	31/08/2020
Coastline Environments Limited	23674 - Maori Engagement Support	27/10/2020	25/06/2021
Air & Space Evidence Limited	24324 - Remote sensing landfill identification – pilot study	3/05/2021	30/07/2021
Individual	24355 - Senior Maori Engagement Advisor - Charles Chadwick	1/06/2021	31/08/2021

Momentum Consulting Group Ltd	24252 - RSO - Project Manager – Climate Change Adaptation	6/05/2021	5/08/2021
Waikato Raupatu Lands Trust	23406 - Iwi Technicians Contract for Fast Track Consenting Bill	27/04/2020	10/07/2020
H2R Consulting Ltd	23399 - RSO - Senior Analyst	4/06/2020	31/08/2020
Martin, Jenkins & Associates Ltd	23322 - EPA Cost recovery review	20/04/2020	30/09/2020
Momentum Consulting Group Ltd	23384 - RSO - Principal Stakeholder Engagement Advisor	2/06/2020	31/07/2020
Manaaki Whenua - Landcare Research New Zealand Ltd	23641 - Land Fragmentation Dataset for Our Land 2021	27/08/2020	30/04/2021
Robert Walters (NZ) Limited	24110 - RSO - Procurement Specialist	29/03/2021	18/06/2021
Robert Walters (NZ) Limited	24138 - RSO - Programme Coordinator	30/03/2021	31/07/2021
Hudson Global Resources (NZ) Ltd	24232 - RSO - Senior Analyst	3/05/2021	30/06/2021
Eagle Technology Group Ltd	24427 - Advantage Programme	30/06/2021	30/06/2022
Provoke Solutions Ltd	24325 - SOW - Intranet Refresh	17/05/2021	30/06/2021
JacksonStone Partners Limited	24201 - Jobs for Nature Temporary Manager	27/04/2021	26/06/2021
Whaia Limited	23580 - Kahui Wai Maori ? Ongoing specialist technical support for K	21/05/2020	30/11/2020
Individual	24075 - Developing Fresh Water Farm Plans - Ian Brown Consulting	27/02/2021	27/08/2021
Individual	23565 - Jobs for Nature - Programme Director	24/06/2020	16/10/2020
Tactiv Limited	23691 - Fast Track Consenting	6/07/2020	30/06/2022
Madison	23201 - RSO Temp - PA/Team Administrator	10/02/2020	24/12/2020
Chrometoaster Limited	23315 - Projections Visualisation Tool design & development project	20/04/2020	14/08/2020
Madison	23140 - RSO - Submissions Administrator	15/01/2020	13/11/2020
Momentum Consulting Group Ltd	23401 - RSO - Senior Policy Contractor	25/05/2020	28/08/2020
Kawai Catalyst Limited	23754 - Support for Maori expert ropu: Kawai Catalyst Limited	30/10/2020	30/09/2021

OCG Consulting Ltd	24068 - RSO - Personal Assistant	8/03/2021	24/09/2021
Chrometoaster Limited	24171 - SoW - JFN design and development - Landing page and listing	29/03/2021	31/05/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23643 - Soil Quality and Land Use Dataset for Our Land 2021	27/08/2020	30/04/2021
The National Retail Association	23120 - Expert consultancy services to compliance assurance prog	31/12/2019	31/12/2020
Big Sky Consulting	24151 - Leadership Support and Strategic Advice	15/02/2021	31/12/2021
Grant Thornton New Zealand Limited	23589 - Supplementary report on Investment Plan for WL funds	25/05/2020	30/09/2020
JacksonStone Partners Limited	24209 - RSO - Programme Manager	27/04/2021	30/06/2021
Individual	24295 - Engagement Manager	24/05/2021	24/09/2021
OCG Consulting Ltd	23128 - RSO - Business Support Coordinator - Individual	13/01/2020	29/10/2020
Sapere Research Group Limited	23509 - WMF Evaluation	3/07/2020	30/11/2020
Continuum Consulting	23457 - Programme Director Jobs for Nature	24/06/2020	14/08/2020
RDC Group Limited	24140 - Jobs for Nature Programme Audit	28/01/2021	30/04/2021
Tonkin & Taylor Ltd	24155 - Development - local climate change risk assessment framework	15/03/2021	31/08/2021
TRA Group Limited	24406 - Audience Research	28/06/2021	27/08/2021
Individual	23489 - He Waka Eke Noa Steering Group Member	9/04/2020	31/01/2022
Howard Fancy & Associates Limited	22582 - LVLR with Howard Fancy & Assoc. Ltd re Chair of MfE Quality	1/12/2018	30/06/2022
RNS Consulting Limited	22979 - Additional Treaty Negotiation Resource for Mana Taiao	18/09/2019	30/06/2020
Robert Walters (NZ) Limited	24250 - RSO - Project Manager for Long-Term Insights Briefing	10/05/2021	6/08/2021
Momentum Consulting Group Ltd	24263 - RSO - Performance Reporting Analyst	17/05/2021	31/08/2021
Hail Environmental Ltd	24317 - RM Reform - Contaminated Land	12/05/2021	30/07/2021

Beyond Recruitment Ltd	24387 - Principal Policy Advisor	28/06/2021	24/12/2021
Potsdam Institute for Climate Impact Research	23038 - NZ Planetary Boundaries Project - Translation of the Framework	28/05/2019	30/04/2020
Chandler Macleod	23043 - RSO with Ministry for the Environment re Procurement for Temp	1/11/2019	6/09/2020
Boffa Miskell Ltd	23445 - Best practise guidance for works in waterways	4/06/2020	14/08/2020
Dragonfly Limited	24142 - Waste Minimisation Fund Video	20/01/2021	22/06/2022
Momentum Consulting Group Ltd	24215 - Senior Investment Analyst	27/04/2021	24/12/2021
Individual	23387 - LVLR - Writer - Environmental Reporting	1/05/2020	30/10/2020
Mahi Tahi Media Limited	24213 - Te Mana o Te Wai - Video Series	1/04/2021	30/11/2021
Martin, Jenkins & Associates Ltd	23366 - Scoping a long-term strategy to improve urban water outcomes	6/05/2020	29/01/2021
Individual	23117 - Container Return Scheme Technical Advisory Group	27/11/2019	23/12/2020
Boffa Miskell Ltd	24228 - Incorporating Regional Policy Statements into the new system	12/04/2021	30/06/2021
Robert Walters (NZ) Limited	23533 - RSO - Senior Advisor	23/07/2020	31/10/2020
Momentum Consulting Group Ltd	23736 - RSO - Science Writer	6/11/2020	30/04/2021
H2R Consulting Ltd	24007 - LUCAS method development and research services 2018 - 2022	10/02/2021	25/06/2021
H2R Technology	24060 - RSO - Investment Analyst	1/03/2021	28/08/2021
Frank Advice Limited	24152 - LVLR Frank Advice - Quality Writing Programme	19/03/2021	30/06/2022
Beyond Recruitment Ltd	24220 - RSO	28/04/2021	30/09/2021
4Sight Consulting Limited	24157 - NPSIB S32 Evaluation and CBA	29/03/2021	15/11/2021
Momentum Consulting Group Ltd	23214 - RSO Temp - Communications Advisor - Publications and Brand	17/02/2020	30/06/2020
BEEA Limited	24343 - Catchment model's contamination pathway dependency analysis	28/05/2021	28/02/2022
Stantec New Zealand	24172 - Review of Making Good Decisions Part 1 Phase 1	29/03/2021	30/06/2021

Aquanet Consulting Ltd	24144 - Jobs for Nature environmental monitoring framework	10/03/2021	30/06/2022
Clearwater Limited	23268 - Independent Chair He Waka Eke Noa Steering Group Michael	5/02/2020	31/01/2022
Martin, Jenkins & Associates Ltd	23661 - Advice on WM Institutional Arrangements	10/08/2020	30/10/2020
Atahaia Consultancy Limited	22695 - Kahui Wai Maori - Work Stream 5: Communication Strategy	29/01/2019	30/04/2020
Project Plus Ltd	24219 - Te Ohu Maori Programme Director	28/04/2021	23/08/2021
JacksonStone Partners Limited	24022 - RSO - Project and Policy Lead	10/02/2021	18/08/2021
Allen & Clarke Policy and Regulatory Specialists Limited	23313 - Consultation documents - RPS for tyres and Refrigerants	10/04/2020	5/06/2020
JacksonStone Partners Limited	24221 - RSO - Senior Communications Advisor	3/05/2021	27/08/2021
OCG Consulting Ltd	23672 - RSO - Contractor - Accountability Documents	27/10/2020	5/02/2021
Manaaki Whenua - Landcare Research New Zealand Ltd	23469 - Wetlands Identification - Hydrological Tool	25/05/2020	31/03/2021
Te Amokura Consultants Ltd	23340 - Treaty Settlement Implementation model	11/05/2020	13/11/2020
Akina Consulting Limited	23418 - MfE Funds Investment portfolio review	22/05/2020	31/07/2020
H2R Consulting Ltd	24358 - RSO - Senior Project Coordinator	14/06/2021	17/12/2021
JacksonStone Partners Limited	23398 - RSO - Senior Analyst	2/06/2020	18/12/2020
Taunaki Limited	24410 - Ihirangi input into National Adaptation Plan	7/05/2021	30/06/2021
Datacom Systems (Wellington) Ltd	23147 - Digital Transformation Phase 2	13/12/2019	30/06/2020
Barker and Associates Limited	23715 - RMA/planning analysis and advice	1/09/2020	5/03/2021
OCG Consulting Ltd	23211 - RSO Temp - Executive Assistant	12/02/2020	24/12/2020
Momentum Consulting Group Ltd	23636 - RSO - Senior Engagement Advisor	21/09/2020	29/01/2021
Sapere Research Group Limited	24154 - CSO - Cost Benefit Analysis HtR & SU Plastics Phase Out	19/03/2021	30/06/2021
H2R Consulting Ltd	23542 - RSO - Senior Policy Adviser	13/07/2020	10/12/2020

Robert Walters (NZ) Limited	24093 - RSO - Senior Analyst	8/03/2021	18/08/2021
Stanley Street Limited	24156 - RM Reform Public Awareness Raising Campaign	31/03/2021	30/04/2021
Beca Limited	24187 - NES-DW Cost Benefit Analysis	8/04/2021	30/11/2021
Hollis Planning Limited	24153 - LVLR - RMA/planning analysis and advice support	9/03/2021	7/02/2022
Grant Thornton New Zealand Limited	23586 - Jobs for Nature Funding Due Diligence	14/08/2020	30/06/2022
Maumahara Consultancy Services Ltd	24333 - Mahinga Kai Kete – Freshwater Implementation	11/05/2021	30/09/2021
Momentum Consulting Group Ltd	23733 - RSO - Reporting Analyst	23/11/2020	28/05/2021
Martin, Jenkins & Associates Ltd	23422 - Design and Establishment of Fast-Track Consenting Business	2/06/2020	31/07/2020
Martin, Jenkins & Associates Ltd	24192 - Getting ahead of the curve: reviewing MfE's Operating Model	6/04/2021	31/08/2021
SGS Australia Pty. Ltd	24115 - RM Reform - Evidence review - wider benefits from the SPA	8/03/2021	30/07/2021
Eunomia Research and Consulting Ltd	23556 - National Resource Recovery: Fibre Investigation and Response	31/07/2020	26/02/2021
Good Earth Matters Consulting Limited	23711 - Resource Management Act	19/10/2020	30/06/2021
Bartley Planning Limited	24289 - Provision of Te Ao Maori policy and Maori engagement support	10/05/2021	29/10/2021
Pattle Delamore Partners Ltd	24392 - Riparian planting survival assessment	4/06/2021	30/03/2022
Schema Ltd	24360 - Specialist programme management expertise for RM Reform	10/06/2021	2/09/2021
Castalia Limited	23729 - CSO - Economic Advice for RM Reform Programme	11/11/2020	31/05/2021
Beyond Recruitment Ltd	23658 - RSO - Business Analyst	19/10/2020	18/12/2020
National Institute of Water and Atmospheric Research Limited	23184 - Support for Essential Freshwater Package	17/01/2020	30/06/2020
Robert Walters (NZ) Limited	23386 - RSO - Chief Advisor - Support	3/06/2020	21/08/2020



Hill Young Cooper Ltd	23800 - Resource Management Reform Planning Services	14/12/2020	31/07/2021
Boffa Miskell Ltd	24149 - RM Reform - Planning framework advice	20/01/2021	30/06/2021
Beyond Recruitment Ltd	24269 - RSO - Senior Policy Analyst	24/05/2021	1/10/2021
Grant Thornton New Zealand Limited	23737 - CSO - Due Diligence, Risk Assessment, and Options Analysis	16/11/2020	30/08/2021
First 4 Safety Limited	24194 - Health and Safety Review of Kerbside Collection Systems	5/04/2021	30/09/2021
Individual	23025 - LVLR for Temporary Programme Manager - Environmental Reporting	21/10/2019	30/04/2020
Individual	23026 - LVLR for Talent Pool Creation and Executive Recruitment with	7/10/2019	31/03/2021
Beca Limited	23304 - Essential freshwater implementation - plan gap analysis	9/03/2020	30/09/2020
H2R Technology	24134 - RSO - Analyst	31/03/2021	1/10/2021
Robert Walters (NZ) Limited	23601 - RSO - Principal Analyst	14/09/2020	12/02/2021
Grant Thornton New Zealand Limited	22997 - CSO - Due Diligence for Waste Minimisation Fund May 2019 Sta	16/09/2019	26/03/2021
Waste Management Institute New Zealand Incorporated	23270 - Standardisation of Aotearoa's Kerbside Recycling	26/02/2020	29/05/2020
Strata Energy Consulting Limited	24158 - ETS Markets Governance	29/03/2021	30/12/2021
Atahaia Consultancy Limited	23804 - Communications advice for Te Kahui Wai Maori	1/10/2020	30/06/2021
JacksonStone Partners Limited	23076 - RSO - Senior Digital Advisor, Social Media	12/11/2019	7/08/2020
H2R Consulting Ltd	23181 - RSO - Senior Policy Adviser	27/01/2020	7/08/2020
Alpha Recruitment	23219 - RSO - Senior Analyst	17/02/2020	10/10/2020
Randstad Limited	23100 - RSO - Financial Accounting Support	9/12/2019	31/07/2020
Momentum Consulting Group Ltd	24216 - Senior Investment Analyst	24/05/2021	26/11/2021
Beyond Recruitment Ltd	23077 - RSO - Business Case Writer	30/09/2019	31/07/2021

Interspace Commercial Holdings Limited	24277 - APO Accommodation Design and Fitout	1/05/2021	30/07/2021
Elwood Law	23397 - NZ ETS Managed Auction Service Contract Documentation	1/04/2020	30/06/2021
The Johnson Group Limited	23434 - RSO - Senior Advisor	22/06/2020	29/01/2021
Morphum Environmental Limited	23584 - National Level Information - Catchment Analysis	24/08/2020	31/03/2021
Eagle Technology Group Ltd	23157 - MfE ESRI Enterprise Geospatial Platform	11/12/2019	14/08/2020
Careering Options Ltd	23555 - RSO - Principal Policy Analyst	3/08/2020	2/02/2021
H2R Consulting Ltd	22999 - RSO - Senior Analyst	7/10/2019	30/06/2020
Simpson Grierson	23373 - Legal Support to COVID-19 Fast-Track Consenting Bill	18/05/2020	31/08/2020
Minter Ellison Rudd Watts	23374 - Legal Support to COVID-19 Fast Track Consenting Bill	18/05/2020	31/08/2020
Te Arawa Lakes Trust	23405 - Iwi Technician for Fast Track Consenting Bill	27/04/2020	10/07/2020
The Johnson Group Limited	23571 - RSO - Senior Analyst	24/08/2020	28/02/2021
Michael Tucker (trading as City Matters)	23797 - Resource Management Reform designations and spatial planning	1/12/2020	28/05/2021
Robert Walters (NZ) Limited	24094 - RSO - Principal Advisor	8/03/2021	3/09/2021
Jade Wikaira, Wikaira Consulting Limited	23559 - Treaty and Te Ao Maori guidance for RM Programmes	3/08/2020	8/04/2021
Robert Walters (NZ) Limited	23350 - RSO - Senior Policy Advisor - Review of the WMA	18/05/2020	30/11/2020
Individual	24030 - RM Reform Treaty Settlement Transition Advice and Support	9/02/2021	31/03/2022
Perception Planning Limited	23760 - Technical support role for Freshwater Implementation	2/11/2020	30/06/2021
Momentum Consulting Group Ltd	23027 - RSO For Drupal Developer with Momentum Consulting	4/10/2019	30/06/2021
Bankend Green Limited	23670 - Engagement of a Senior Investment Advisor for the WII team	16/10/2020	1/10/2021

Stockholm Resilience Centre at Stockholm University	23435 - NZ Planetary Boundaries Project - Translation of the Framework	28/05/2019	30/04/2020
The Johnson Group Limited	23442 - RSO - Senior Analyst	22/06/2020	18/12/2020
4Sight Consulting Limited	22614 - CSO with 4Sight Consulting Ltd re Tyres and the RMA - data g	9/01/2019	30/06/2021
Redvespa Consultants Limited	24026 - FSR - Funds Management System Implementation	15/02/2021	30/09/2021
The Johnson Group Limited	24130 - RSO - Senior Analyst	7/04/2021	24/12/2021
JacksonStone Partners Limited	23816 - RSO - Senior Policy Advisor	9/02/2021	29/10/2021
Robert Walters (NZ) Limited	23514 - RSO - Project Coordinator	13/07/2020	30/04/2021
Storybox Limited	24084 - OurClimateFuture - Activation Pilot	22/02/2021	31/10/2021
Talent International (NZ) Limited	23095 - Project Manager - Emissions Trading Reform Bill	9/12/2019	7/08/2020
Ackama NZ Limited	24139 - Software Development Services for Project Croissant	20/01/2021	30/06/2022
Momentum Consulting Group Ltd	23118 - RSO - Senior Communications and Engagement Advisor - Water	6/01/2020	1/09/2020
Defend Limited	23477 - Strengthening ICT Security Services	1/06/2020	30/06/2022
Concept Consulting Group Ltd	23007 - CSO - PEB Analysis and Discussion Document	23/09/2019	25/06/2021
Inside Executive Recruitment Limited	23546 - RSO - Senior Data Analyst	3/08/2020	31/10/2021
Te Amokura Consultants Ltd	23759 - Treaty Settlement Policy Analysis Support for RM reform	23/11/2020	24/12/2021
van Rij Law	23396 - NZ ETS Managed Auction Service Contract Documentation	1/04/2020	30/06/2021
Individual	23417 - Appoint of MaryAnne Macleod to establish delivery function	28/04/2020	30/06/2021
Resource Economics	24306 - Wider Benefits of RM Reform	3/05/2021	14/08/2021
Project Plus Ltd	23254 - RSO - Project Manager - PBNZ Project	3/03/2020	23/10/2020
The Johnson Group Limited	24177 - RSO - Senior Analyst	12/04/2021	24/12/2021
H2R Consulting Ltd	23294 - RSO - Senior Analyst	2/03/2020	18/12/2020

4Sight Consulting Limited	23521 - RM planning support for National Direction on Climate Change	3/07/2020	24/12/2021
Te Kōhanga Limited	23687 - Kahui Wai Maori - ongoing specialist technical support	30/09/2020	30/06/2021
Boffa Miskell Ltd	23379 - Wastewater sector reports	11/05/2020	11/09/2020
Worklife Group Limited	23070 - RSO - Senior OD Specialist - P&C	21/10/2019	30/06/2020
Robert Walters (NZ) Limited	24092 - RSO - Principal Advisor	22/03/2021	24/12/2021
JacksonStone Partners Limited	23182 - RSO - Senior Planner	27/01/2020	18/12/2020
Momentum Recruitment ( Velocity)	22944 - RSO - Communications Adviser - Joined Up Consultations	2/09/2019	31/07/2020
Individual	24341 - LSO - RM Reform PSGE Transition and Engagement Advice	13/04/2021	24/12/2021
Individual	23488 - Specialist Legislation Project - TS Assessment Coordinator	15/06/2020	31/07/2021
H2R Consulting Ltd	24104 - RSO - Senior Policy Planner	10/03/2021	31/08/2021
Robert Walters (NZ) Limited	23325 - RSO - Principal Analyst	6/04/2020	30/06/2021
H2R Consulting Ltd	23688 - RSO for Project Manager - Individual	2/11/2020	2/06/2021
Individual	23782 - Project Management Services	5/01/2021	20/12/2021
M Consulting Limited	22973 - Specialist Resource - Essential Freshwater Package Implementation	2/09/2019	18/12/2020
Careering Options Ltd	22928 - RSO - Senior Policy Analyst	19/08/2019	2/04/2021
Eunomia Research and Consulting Ltd	23560 - NRR: Infrastructure and Services Stocktake and Gap Analysis	31/07/2020	30/04/2021
Individual	23750 - Resource Management system reform	23/11/2020	31/07/2021
Careering Options Ltd	22927 - RSO - Senior Policy Analyst	19/08/2019	30/06/2020
Tim Saunders Contracting	23265 - Freshwater Allocation Contractor	11/03/2020	18/12/2020
Procurement Solutions Ltd	23045 - LVLR for Senior Procurement Advice Support with Procurement	6/11/2019	31/03/2021
H2R Consulting Ltd	23229 - RSO - Principal Policy Adviser	19/02/2020	31/03/2021

Rolleston Advisory Services Ltd	23089 - Maori Advisory Services for the RMA Review	15/11/2019	18/12/2020
Individual	23312 - Expert advice on the development of New Zealand's emission	15/04/2020	30/06/2021
Martin, Jenkins & Associates Ltd	23323 - National Plastics Action Plan - Single Use Plastics Report	5/03/2020	12/10/2020
Alpha Recruitment	23506 - RSO - Senior Analyst	20/07/2020	30/06/2021
Robert Walters (NZ) Limited	23513 - RSO - Project Manager	13/07/2020	25/06/2021
Momentum Consulting Group Ltd	23545 - RSO - Senior Reporting Analyst	3/08/2020	1/08/2021
People&Company Limited	22776 - RSO - Secretariat Administrator	4/06/2019	31/03/2021
Alpha Recruitment	23727 - RSO - Senior Analyst	12/10/2020	1/10/2021
Individual	23115 - RM Review Project - Programme Management	4/12/2019	24/12/2020
The Johnson Group Limited	23097 - RSO - Senior Analyst	4/12/2019	27/11/2020
JacksonStone Partners Limited	22876 - RSO - Senior Communications Advisor	19/07/2019	16/09/2020
Momentum Consulting Group Ltd	22793 - RSO - Programme Manager	4/06/2019	30/07/2020
Deloitte Services Ltd	23709 - Waste Levy Audit Services	21/10/2020	30/06/2021
Lynker Analytics Limited	23155 - LUCAS 2017 and 2018 Deforestation Monitoring	23/12/2019	30/09/2020
Worklife Group Limited	23069 - RSO - Manager People and Capability	21/10/2019	25/09/2020
Whaia Limited	22756 - Kahui Wai Maori - Project Management and Work Stream 1	28/02/2019	30/04/2020
Environmental Protection Authority	24413 - Contribution - ETS Auctioning - Register Modification	1/02/2021	1/02/2022
Bowman Consultancy Ltd	23047 - CSO for Allocation and Agriculture Package Development	21/10/2019	30/09/2020
Madison	22674 - RSO - Project Manager for Environmental Reporting's Freshwater	12/03/2019	30/04/2020
Fishserve Innovations New Zealand Limited	23609 - SoW for Operational Services - OWLS Project	21/09/2020	21/09/2023
The Johnson Group Limited	22930 - RSO - Senior Policy Analyst	19/08/2019	31/10/2020

New Zealand Customs Service	20545 - Administration & Implementation of the CCRA 2002, CC	18/06/2013	18/06/2023
LWP Limited	23230 - Impact Testing and Allocation Modelling for Essential	17/02/2020	13/08/2021
Momentum Consulting Group Ltd	23017 - RSO with Momentum Consulting for Principal Communications Ad	9/10/2019	28/03/2021
Inside Executive Recruitment Limited	23500 - RSO - Fund Establishment Design Manager	6/07/2020	30/09/2021
Scion	21494 - Forest Plot Inventory Audit	6/05/2016	24/12/2020
Emission Impossible Limited	22900 - SPC - Health Effects of Air Pollution Model	26/07/2019	31/05/2021
Sir Peter Blake Memorial Trust	23131 - Deed - BLAKE Inspire and BLAKE Inspire for Teachers	2/09/2019	31/08/2022
Scion	22555 - Science Panel Contract with Scion re LUCAS method development	16/10/2018	30/06/2022
New Zealand Forest Research Institute Ltd	22450 - Science Panel Contract with NZ Forest Research Institute Ltd	7/08/2018	30/06/2024
Fishserve Innovations New Zealand Limited	23608 - SoW for Implementation of Release 1 of Levy 2.0 System	31/08/2020	31/08/2023
Waikato Tainui	24339 - Management and administration of ILG and TWMT technical advice	12/03/2021	31/12/2021
Federation of Maori Authorities	24338 - Management and administration of Te Tai Kaha	12/03/2021	31/12/2021
Environmental Protection Authority	22092 - MOU - with Environmental Protection Authority	18/09/2017	1/12/2018
Datacom Systems (Wellington) Ltd	21707 - Datacom T&M Innovation	1/07/2016	31/03/2021
Objective Regtech Pty Limited	23592 - SaaS Agreement - Ministerial Replacement	26/08/2020	30/06/2025
AECOM New Zealand Limited	23002 - Aotearoa New Zealand's First National Climate Change Risk As	25/09/2019	21/05/2020
Interpine Group Limited	21437 - Forest Plot Inventory	11/04/2016	24/12/2020
DodgeCarrDesign	24096 - Jobs for Nature Summary Video Video updates	5/03/2021	19/03/2021



Aura Information Security T/A Kordia Limited	24109 - Common Web Platform Website Security Review	8/03/2021	19/03/2021
HD Geo Limited	24248 - CSRF Assessment Panel – Consultant Contract	26/04/2021	17/05/2021
Taktix Films Limited	24334 - Piako Green Corridor	8/06/2021	25/06/2021
Project Plus Ltd	24345 - RSO - Programme Coordinator	24/05/2021	27/08/2021
Peakon Limited (a Workday Company)	24350 - Subscription agreement for People Experience Survey	1/04/2021	1/04/2024
Individual	24364 - Finalization and publication of the 2019 MFE/TPK Survey	18/05/2021	30/06/2021
Careering Options Ltd	24385 - Principal Policy Analyst	21/06/2021	24/12/2021
H2R Consulting Ltd	24386 - Senior Policy Contractor	21/06/2021	10/09/2021
Beyond Recruitment Ltd	24388 - Principal Policy Advisor	28/06/2021	28/09/2021
Robert Walters (NZ) Limited	24408 - RSO - Senior Programme Manager	28/06/2021	17/12/2021
PSConsulting Ltd	24429 - Lite contract for DAPP workshops	14/06/2021	2/07/2021
PricewaterhouseCoopers	24431 - CBA - Default Medium Density Zone	28/06/2021	30/11/2021
Sense Partners Limited	24433 - CBA - Default Medium Density Zone	28/06/2021	30/11/2021
Kotata Insight Limited	24443 - Valuation of Waste related outcomes	28/06/2021	30/11/2021
Certus Solutions Limited	24450 - SoW - Data Ops Process Establishment	30/06/2021	31/10/2021