

From: Jo Gascoigne <Jo.Gascoigne@mfe.govt.nz>
Sent: Monday, 13 April 2026 3:00 pm
To: Aaron.Napier@mfe.govt.nz
Cc: Matthew.Barbati-Ross@mfe.govt.nz
Subject: FW: [COMMISSIONING] Grigg Collateral AR Debate

Importance: High

Kia ora Aaron

I note I've been identified as the GM responsible for providing some notes to Minister Grigg on Gigablue and its potential impact in the marine area. I've asked Matthew and his team to provide these notes, but wonder if your folks are also doing something similar for Minister Watts? And if so should they connect up?

This also peaked my interest as to the trajectory of this work and whether we have formally briefed and sought direction from ministers on this? I'm keen to consider this work in relation to other priorities for the marine team and it would be good to get a sense of ministerial engagement and priority of this work.

Cheers

Jo

Jo Gascoigne (she/her)*

General Manager

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**If you are wondering about the inclusion of my pronouns on this signature, [read this article from SSC](#) about how sharing pronouns in this way can help create an inclusive and safe environment for transgender and nonbinary colleagues.*



Ministry for the
Environment
Manatū Mō Te Taiao



From: Danielle Ryan <Danielle.Ryan@mfe.govt.nz>

Sent: Friday, 10 April 2026 10:43 am

To: Simon King <Simon.King@mfe.govt.nz>; Clare Maihi <Clare.Maihi@mfe.govt.nz>; Hakarangi Tichborne <Hakarangi.Tichborne@mfe.govt.nz>; Glenn Wigley <glenn.wigley@mfe.govt.nz>; Shaun Lewis <Shaun.Lewis@mfe.govt.nz>; Stephen Goodman <Stephen.Goodman@mfe.govt.nz>; Jo Gascoigne <Jo.Gascoigne@mfe.govt.nz>; Hayden Johnston <Hayden.Johnston@mfe.govt.nz>; Emma Corbett <Emma.Corbett@mfe.govt.nz>; Connie May Nisbet <ConnieMay.Nisbet@mfe.govt.nz>; Stephanie Frame <Stephanie.Frame@mfe.govt.nz>; Amanda Thompson <Amanda.Thompson@mfe.govt.nz>; Melissa Brown <Melissa.Brown@mfe.govt.nz>; Clodagh Jolly <Clodagh.Jolly@mfe.govt.nz>; Aaron Napier <Aaron.Napier@mfe.govt.nz>; Paloma Hartevelt <Paloma.Hartevelt@mfe.govt.nz>; Suzanne Doig <Suzanne.Doig@mfe.govt.nz>

Cc: Kara Lok <Kara.Lok@mfe.govt.nz>; Sarah Kenward <Sarah.Kenward@mfe.govt.nz>; Helen Bolton <Helen.Bolton1@mfe.govt.nz>; Liz Butcher <Liz.Butcher@mfe.govt.nz>; Miranda Cross <Miranda.Cross@mfe.govt.nz>; Martin Workman <martin.workman@mfe.govt.nz>; Select Committee <SelectCommittee@mfe.govt.nz>; Tim Bennetts <Tim.Bennetts@mfe.govt.nz>; Kelly O'Brien <Kelly.O'Brien@mfe.govt.nz>; Nik Andic <Nik.Andic@mfe.govt.nz>

Subject: [COMMISSIONING] Grigg Collateral AR Debate

Importance: High

Kia ora koutou,

Context

Many of you attended yesterday afternoon's brainstorming session with the Chief of Staff to identify the topics most likely to arise during the 22 April Annual Review Debate. Collateral is being commissioned to support all of our Ministers specific needs. The brainstorming session and this email are specific to Hon Nicola Grigg. For last year's Estimates Debate the Ministry ended up supplying Minister Simmonds with over 100 pages of supporting material. We are anxious to avoid repeating that again this year, and the brainstorming session was a way of narrowing the scope of the material required.

Commissioning Instructions

- Open and review the [Allocation Spreadsheet](#) - it contains the topics agreed, the responsible GM and any supplementary notes
- Assign your team to populate a [Fact Sheet](#) with the required information.
- Deadline **12noon on Wednesday 15 April.**

Use last year's [Estimates Debate Collateral](#) as a starter for ten. Many of the topics we need fact sheets for, were covered last year.

Out of scope

If you / your team have any questions, please reach out.

DZR

Danielle Ryan

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